SCOTSEM’s Vision: A secure transportation system that assures the mobility and prosperity of all Americans through resiliency to threats from all hazards.

SCOTSEM’s Mission: Be the voice and leader for state DOTs in developing an all hazards approach to transportation security and emergency management among all modes through partnerships with AASHTO, its members, other agencies and professional organizations on security and emergency management advocacy, research program implementation, policy development, and training and awareness.

GOAL ONE: ADVOCATE FOR THE IMPORTANT ROLE OF RESILIENT TRANSPORTATION SYSTEMS IN SECURITY AND ALL-HAZARDS EMERGENCY MANAGEMENT

Objective 1.A. Develop and promote a clear and comprehensive definition of the state DOT role in security and all-hazards emergency management that highlights the full range of DOTs’ prevention, protection, response, recovery, and mitigation functions.

*Initiative:* Develop a concise (one or two page) summary of state DOTs’ security and emergency management roles that is based on the content of existing research and guidance materials in the fields of transportation security and all hazards emergency management. Use this document to promote internal consensus among state DOTs on a descriptive definition of their role in security and all-hazards emergency management.

*Initiative:* In advance of the August 2010 SCOTSEM meeting, conduct an electronic survey of state DOTs’ security and all hazards emergency management activities.

*Initiative:* Send letter from AASHTO Executive Director to member CEOs encouraging them to have representatives at the summer 2010 SCOTSEM meeting.

*Initiative:* Identify ways to encourage greater security and emergency management partnerships among states.

*Initiative:* Establish stronger working relationships with AASHTO’s Subcommittee on Systems Operation & Management, including efforts such as inclusion of all-hazards emergency management in implementation of the National Unified Goal for Traffic Incident Management.
Objective 1.B. Promote a clear consensus about the DOT role in security and emergency management via strategic alliances between SCOTSEM and pertinent federal, state, local and tribal agencies; the Transportation Research Board (TRB) and National Academies; and other transportation partners.

Initiative: Find ways to maintain state DOTs’ commitment to supporting implementation of the National Response Framework, National Incident Management System, and National Infrastructure Protection Plan.

Initiative: Coordinate outreach presentations at regional meetings, other events, and with other committees and organizations.

Initiative: Seek greater inclusion of public transit and towing/recovery operators in DOTs’ prevention, protection, response, recovery and mitigation activities.

GOAL TWO: ASSURE A COMPREHENSIVE PROGRAM OF RESEARCH AND DEVELOPMENT TO ACHIEVE SECURITY AND ALL HAZARDS EMERGENCY MANAGEMENT SOLUTIONS

Objective 2.A. Work with the National Cooperative Highway Research Program (NCHRP), the Transit Cooperative Research Program (TCRP), the TRB, the Federal Highway Administration (FHWA), the Department of Homeland Security (DHS), and the Transportation Security Administration (TSA) and other partners to ensure continued growth of a comprehensive and effective transportation security and emergency management research program that supports all SCOTSEM goals and includes study of best practices and solutions.

Initiative: By the end of 2010, develop a plan for the 2012-2014 NCHRP transportation-related security research program.

Objective 2.B. Operationalize appropriate security and emergency response and management research results into the practices of state DOTs and their partners.

Initiative: By the end of 2010, create a research implementation plan that addresses the 100+ research products produced as part of the Cooperative Research Program series and puts the results of this research in practitioners’ hands.
GOAL THREE: ASSIST IN SHAPING AND IMPLEMENTING NATIONAL POLICY, LEGISLATION, FUNDING, AND REGULATORY DEVELOPMENT ON SECURITY AND ALL-HAZARDS EMERGENCY MANAGEMENT ISSUES

Objective 3.A. Provide a vehicle for coordinating proactive state DOT action on relevant national federal policy matters.

Initiative: Keep AASHTO members and committees informed about opportunities to influence legislation, regulation, and policy.

Initiative: Define and implement an outreach and advocacy program targeted to Congressional and federal agencies.

Initiative: Incorporate results of NCHRP Legal Digest Report 20-6 Topic 17-3/NCHRP project 20-59(41) “Legal Definition of “First Responder” into SCOTSEM.

Objective 3.B. Support state DOTs in securing federal funding for key security initiatives on modal transportation systems and help with issues related to reimbursement by FEMA & FHWA for costs incurred.

Initiative: Address recently adopted FEMA policies on federal cost reimbursement to states for snow and ice removal, which were developed without input from the state DOT community.

GOAL FOUR: ADVANCE DOTS’ STATE-OF-THE-PRACTICE IN AND AWARENESS OF SECURITY AND ALL HAZARDS EMERGENCY MANAGEMENT EDUCATION, TOOLS AND TECHNICAL ASSISTANCE

Objective 4.A. Establish a capability to share security-related information among state DOTs, AASHTO committees and private partners to encourage greater awareness about security infrastructure protection, and all hazards emergency response and management.

Initiative: Hold regular SCOTSEM leadership team conference calls.

Initiative: Update SCOTSEM’s AASHTO website.

Initiative: Hold SCOTSEM 2010 annual meeting in Irvine, CA.

Initiative: Ensure every state DOT is a member of its interoperable communications-related Regional Planning Committee and Statewide Interoperability Executive Committee, so the state DOT voice is heard as statewide interoperable communications plans are developed.

Objective 4.B. Develop a comprehensive strategy for building consensus among AASHTO members on integrating security and emergency management processes and procedures into formal AASHTO documents, such as appropriate design manuals and guides, specifications, and other information documents.
Initiative: Build awareness among other AASHTO committees and sub-committees by developing a set of security and all hazards emergency management guidelines and case studies, such as a project design phase “checklist” for security, using existing research results and new research as needed.

Initiative: Begin work on a formal update to AASHTO’s design guidelines that includes information about security and emergency management issues.

Objective 4.C. Participate in, develop, sponsor, or lead security and emergency response and management training for state DOTs and their partners.

Initiative: Identify opportunities for grants from non-transportation sources that can be used to support training.

Initiative: Promote ways for state DOTs to participate in training and exercises with other emergency management and security federal, state, and local agencies.